Seat No.: Enrolment No			
		GUJARAT TECHNOLOGICAL UNIVERSITY SEMESTER- 1 EXAMINATION - WINTER 2012	
Subject code: 2810004 Date: 09/01/2013			
Subject Name: Organizational Behavior			
Time:14:30 – 17:30 Total Mar			arks: 70
Instructions:			
	2.	Attempt all questions. Make suitable assumptions wherever necessary. Figures to the right indicate full marks.	
Q.1 Q.2	(b)	Briefly explain the following terms/ concepts 1. Core self-Evaluation 2. Locus of control 3. Escalation of commitment 4. Telecommuting 5. Cognitive dissonance 6. Sensitivity training 7. Referent power Write short notes on 1. Socialization process 2. Employee responses to job dis-satisfaction. In today's dynamically changing work environment, understanding	07 07
Q.2	(b)	human behavior has become very important. What are the challenges and opportunities that managers have in applying OB concepts?	07
		OR	
	(b)	Emotions govern the way we react to things that happen to us in our personal lives. Do emotions impact job performance and job satisfaction?	07
Q.3	(a)	What is Personality? Briefly describe any five important personality traits and explain how do they affect behavior and work performance.	07
	(b)	Life Positions "I am OK – You are not OK" is really very good for success. Offer two Points each in support and criticism of this statement OR	07
Q.3	(a)	Compare and contrast the Charismatic and Transformational Leadership theories.	07
	(b)	People in organization always judge each other, for which they usually use a lot of shortcuts. Explain these in detail.	07
Q.4	(a)	Write short notes on: 1. Victor Vroom's Expectancy theory 2. McClelland's need classification	07

Describe in detail the different stages of group development. Do all $\,$ 07

groups follow the same model? Explain.

(b)

- **Q.4** (a) What individual and organizational factors impact political behavior? **07** Briefly explain their outcomes.
 - (b) Describe job characteristic model and evaluate the way in which it 07 motivates employees at workplace.
- Q.5 (a) What are the different levels and types of conflict that impact 07 organizational performance? Suggest some measures that managers must adopt to solve different types of conflicts.
 - (b) Using Lewin's and Kotter's framework, explain what is organizational **07** change?

OR

- Q.5 (a) How does organizational culture have an impact on the employee 07 performance and satisfaction?
 - (b) What is work stress? What measures do individuals and organizations 07 adopt to deal with work stress?
